

#### **Ventura County Transportation Commission**

Commission Goal Setting Session
April 13, 2022
9 am to 1:45 pm



# Welcome from Commission Chair Tony Trembley



## Public Comments





### Agenda Review

Today's Objective (per employment agreement):

Goal Setting session to provide Executive Director with direction through June 30, 2023

- Introductions / Icebreaker Exercise
- Context for Goal Setting
  - Mission, Successes, Core Functions, Funding
- Review goals for FY 2022/2023
  - Feedback and input from Commissioners
  - Consensus on direction
- Proposed three-year strategic planning process in early 2023
- Review next steps
  - Executive Director to compile results and report back to Commission
- Wrap up



### **Executive Director Comments**



Mutual understanding and alignment of goals is important to success



Early input from Commission about goals is key



Today is complementary to budget process – but not part of it



Longer range goal setting will be helpful – discussion of that later today



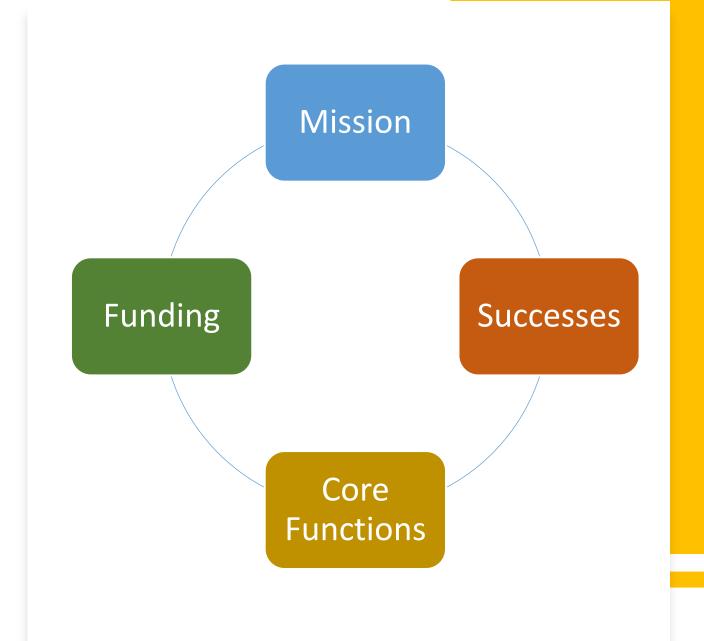


## Ground Rules for a Successful Workshop





## Context for Goal Setting





#### **VCTC Mission Statement from Adopted Budget**

Everything we do is aimed at our mission

To improve mobility within the County and increase funding to meet transportation needs.

To fulfill that mission, VCTC establishes transportation policies and priorities ensuring an equitable allocation of federal, state, and local funds for highway, transit, rail, aviation, bicycle, and other transportation projects.

Our mission is the foundation of all we do, the time we invest and the resources we allocate as can be seen in the budget program summaries and detailed budget tasks.

#### **Successes**

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Certificate of Achievement for Excellence in Financial Reporting

> Presented to Ventura County

**Transportation Commission** California

#### TRANSPORTATION EMERGENCY **PREPAREDNESS PLAN**









Terra Firma Enterprises

**CPARS Consultin** 













#### **Core Functions**



Regional Transportation Planning Agency



Transit
Services &
Coordination



Service Authority for Freeway Emergencies Motorist Aid



Finance
Transit
Development Act
Programming &
Administration



Santa Paula Branch Line



**Active Transportation** 



Metrolink & LOSSAN Member Agency



Airport Land Use Commission



State

72%

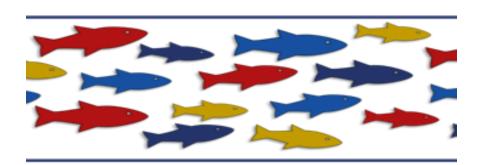
#### **Funding**

Federal Local & 24% Other 4% **Local Contributions and Fees** Investment Income and Other Revenues Federal Transit Administration (FTA) 5304, 5307, 5310, 5311, 5337, 5339, CARES Transportation Development Act (TDA) Federal Highway Administration (FHWA) Local Transportation Fund (LTF) Regional Surface Transportation Program (RSTF State Transit Assistance (STA) Congestion Mitigation and Air Quality (CMAQ) State of Good Repair (SGR) Service Authority for Freeway Emergencies (SAFE) State Transportation Improvement Program (STIP) Planning, Programming and Monitoring (PPM) **Proposition 1B** Low-Carbon Transit Operations Program (LCTOP) Regional Early Action Planning (REAP) Freeway Service Patrol (FSP) California Public Utilities Commission (CPUC) Signal Funds

#### **Goal Setting**



### Set Priorities



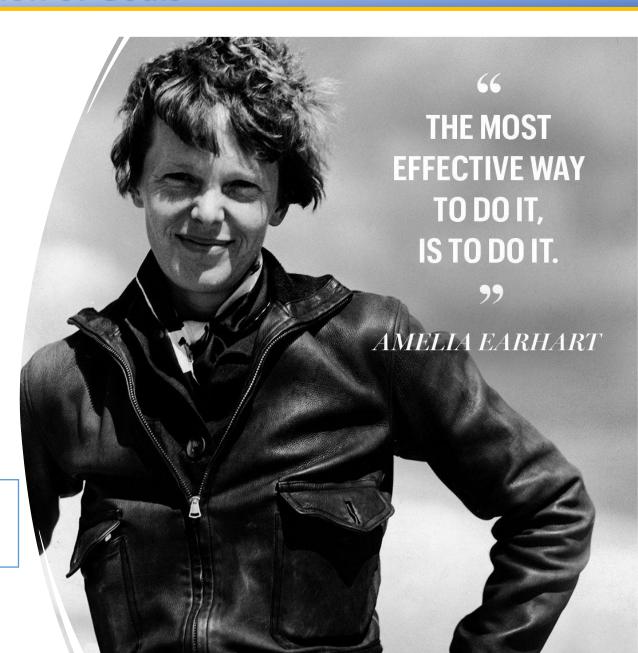


#### **Discussion of Goals**

## Project Goals for Fiscal Year 2022/2023

- 10 recommended near-term goals to be completed during the year
- 5 mid-term goals started and then completed over 2 – 3 years

Longer Range Goals





#### **10 Recommended Near-Term Goals**

- To complete the Comprehensive Transportation Plan (CTP) as VCTC's primary guiding document.
- To complete the Transit Integration & Efficiency Study (TIES) and Coordinated Public Transit-Human Services Transportation Plan Update to serve as a roadmap for improving transit and accessible transportation services.
- Implement strategies to promote transit ridership recovery.
- 4. Complete the Zero-emission Bus Transition Plan.
- 5. Work with partner agencies to implement the Bicycle Wayfinding Plan.



#### Fiscal Year 2022-23 (Near-term) Goals

- 6. Connect with the community/expand youth outreach.
- 7. To continue progress on Metrolink and LOSSAN capital projects (Simi Valley double track, Leesdale siding, Camarillo station)
- 8. Expand availability of discount/free transit pass programs (College Ride, Youth Pass).
- 9. Ensure continued operational excellence of the financial administration of VCTC.
- Aggressively seek out federal and state infrastructure funding (and assist cities and county in this endeavor).



#### Mid-Term Goals (2-3 Years)

#### To begin in FY 2022/2023

- 11. Reach consensus on the future of the 101 Corridor (congestion, wildlife connectivity, managed lanes, environmental review).
- 12. Reinvigorate the process to complete the Santa Paula Branch Line (SPBL) multi-use path.
- 13. Develop transportation sustainability framework and principles.
- 14. To initiate the process to become a leader in the development of Mobility as a Service (MaaS) strategies.
- 15. Leverage data to better inform transportation and land use decision-making and grant-seeking for VCTC and local partners.



To complete the Comprehensive Transportation Plan (CTP) as VCTC's primary guiding document.

#### Overview

- Creating a Connected, Resilient, and Equitable Transportation Future for All
- Long-range, multimodal, countywide
- Establish a vision for mobility in Ventura County for the next
   30 years

- Community and Stakeholder Engagement
- Develop Draft CTP Update and Coordinate Review
- Commission Adoption



DECISION SIGN

SUPPLEMENTAL (D1-1)

MODIFIED D11-1

Pestination
Destination
Destination
Destination

Work with partner agencies to implement the Bicycle Wayfinding Plan.

#### Overview

 Goal: Improve the convenience and safety of people traveling by bike in Ventura County

- Route identification and prioritization
- Wayfinding Toolkit

#### **Actions to Achieve Goal**

Appoint Advisory Committee comprised of local agency staff and stakeholders





#### Connect with the community/expand youth outreach.

#### **Overview**

- Expand the youth outreach program by developing educational opportunities for more age groups
- Continue to promote the services and role of VCTC in the community

- Identify target age groups and avenues to connect
- Develop ideas and materials to share core messages



#### Complete the Zero-emission Bus Transition plan.

#### Overview

- State-mandated planning document that outlines each transit agency's transition to achieve a fully zero-emission bus fleet.
- Identifies recommended fuel-path, infrastructure, funding and purchase timeline, and impacts to workforce and disadvantaged communities.

- Award consultant contract and conduct plan.
- Adopt plan by Commission before submitting to State.



To complete the Transit Integration & Efficiency Study (TIES) and Coordinated Public Transit-Human Services Transportation Plan (Coordinated Plan) to serve as a roadmap for improving transit and accessible transportation services.

#### Overview

- TIES: Study to review opportunities for integration and efficiencies to reduce costs and grow ridership.
- Coordinated Plan: Conducted every 4-5 years. Provides recommendations to improve transit for specialized rider communities.

- Finalize study deliverables and present Alternative Packages to the Commission (TIES) for adoption.
- Adopt Coordinated Plan following subcommittee approval.



To continue progress on Metrolink and LOSSAN capital projects (Simi Valley double track, Leesdale siding, Camarillo station).

#### Overview

- Metrolink is leading the Simi Valley Double Track project
- LOSSAN has received funding for the Leesdale siding project
- The Camarillo station pedestrian underpass is underfunded and requires additional ADA improvements

- Support Metrolink regarding the Simi Valley double track project and LOSSAN with the Leesdale siding project
- Support Camarillo with additional funding efforts and work with DOJ to determine timeline for ADA improvements





Expand availability of discount/free pass programs (College Ride, Youth Pass).

#### Overview

- Ventura County operators currently provide free fares to students of Ventura County colleges funded by LCTOP
- VCTC applied for funding to provide free fares to youth and students K-12

- Work with Ventura County colleges to provide a longterm funding solution for the College Ride Program
- Implement the youth fare free pilot program



#### Implement strategies to promote transit ridership recovery.

#### Overview

- Rebuild and expand ridership for returning and evolving travel markets.
- Increase transit mode-share & decrease reliance on SOVs.

- Expand outreach activities, partnering with local/regional agencies.
- Administer free and reduced transit fare programs.
- Implement near-term actions from transit "roadmap" (TIES and Coordinated Plan), begin update of VCTC's Short-range Transit Plan, and conduct a "post-pandemic" origin & destination survey.



Aggressively seek out federal and state infrastructure funding (and assist cities and county in this endeavor).

#### Overview

- Increased state/federal competitive grant opportunities
- Increased federal apportionments to VCTC

- With project sponsors, strategize competitive grant proposals
- Adopt priorities for apportioned funds, using calls for projects



Ensure continued operational excellence of the financial Administration of VCTC.

#### Overview

- Protect VCTC resources and assets
- Provide financial accountability

- Monitor cash and investments and follow investment policy
- Monitor and insure assets
- Assure accountability, accuracy and transparency through monthly and annual budget and audited financial reports



#### **Potential Longer-Range Goals**

What other goals should VCTC consider in the future?



#### **Next Steps**

1

Proceed with the adopted goals and direction of the Commission

2

Compile Commissioner input from today and report back 3

Plan for a strategic planning process in early 2023



#### Wrap Up

Closing
Comments

Thank you!